

Federated States of Micronesia INFRASTRUCTURE DEVELOPMENT PLAN FY2016-FY2025

Volume 2: National Infrastructure Development Plan FY2016-FY2025



This Federated States of Micronesia Infrastructure Development Plan FY2016-FY2025 comprises the following parts:

Introduction

Volume 1 Plan Outline

Annexes

Volume 2 National Infrastructure Development Plan

Volume 3 Chuuk State Infrastructure Development Plan

Volume 4 Kosrae State Infrastructure Development Plan

Volume 5 Pohnpei State Infrastructure Development Plan

Volume 6 Yap State Infrastructure Development Plan

The following Federated States of Micronesia Infrastructure Development Plan FY2016-FY2025 documents are available:

Federated States of Micronesia Infrastructure Development Plan FY2016-FY2025 (all parts)

FSM Infrastructure Development Plan FY2016-FY2025 Outline (Introduction, Volume 1 & Annexes)

National Infrastructure Development Plan FY2016-FY2025 (Volume 2)

Chuuk State Infrastructure Development Plan FY2016-FY2025 (Volume 3)

Kosrae State Infrastructure Development Plan FY2016-FY2025 (Volume 4)

Pohnpei State Infrastructure Development Plan FY2016-FY2025 (Volume 5)

Yap State Infrastructure Development Plan FY2016-FY2025 (Volume 6)

FSM Infrastructure Development Plan FY2016-FY2025 Summary (abbreviated outline and listings of projects)

Volume 2 National Infrastructure Development Plan

Foreword by the Secretary for Transportation, Communication and Infrastructure

On behalf of my Department and our national infrastructure partners, FSMTC and College of Micronesia, I am pleased to present this National Infrastructure Development Plan for the period FY2016 – FY2025.

For the first time the FSM's Infrastructure Development Plan includes a consolidated view of the projects that national agencies will undertake, not only to support National Government functions but importantly to improve telecommunications and education infrastructure across the whole of FSM. In parallel with the physical infrastructure projects in the Plan my Department will continue to improve maritime and aviation safety and security with our US and regional partners.



The Plan will improve National Government facilities in Palikir and establish the Micronesia Village in Kolonia. The Micronesia Village will provide a real focus for FSM's role in regional affairs by bringing together the North Pacific office of the Secretariat of the Pacific Communities with the offices of other regional, developmental and non-government organizations.

Video conferencing facilities will be provided for the Executive, Legislature and Judiciary in each State and at Palikir, improving communication and coordination between governments and reducing the time that officials spend off-island. Also, the Office of Environment and Emergency Management will implement an Emergency Warning System that can alert communities across FSM of emergency and disaster situations 24/7.

FSMTC will continue to roll out the latest communications technology with plans to bring 3G and 4G cellular services to the whole of FSM through an expanded cellular network. The availability of broadband internet services will also improve, particularly as improved connections to the international network become available in Chuuk, Kosrae and Yap.

The College of Micronesia will undertake a comprehensive infrastructure development program over the next 10 years to ensure its facilities continue to support FSM's post-secondary education needs.

I commend this National Infrastructure Development Plan to you as DTCI and its national agency partners begin the task of delivering the Plan's important infrastructure improvements.

Lukner Weilbacher

Secretary, Transportation, Communication and Infrastructure

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Part 1 Introduction

This Volume 2 of the IDP is known as the **National Infrastructure Development Plan FY2016 to FY2025** (the National IDP).

The National IDP includes the priority infrastructure investments for the National Government for the next 10 years identified by the relevant sector managers. The projects have been prioritized according to three periods; Period 1, FY2016 to FY2019 (during which the Amended Compact arrears are intended to be fully appropriated), Period 2, FY2020 to FY2022, and Period 3, FY2023 to FY2025.

The sector manager group assessed the contribution of each priority project to the IDP strategic objectives (Volume 1, section 2.2.2) to provide a Strategic Rating out of 10. Although strategic ratings are not comparable between projects and sectors due to variations in the scope of projects and inherent sector factors (and cannot be used to prioritize projects), the rating process has nonetheless confirmed that the priority projects each make a strong contribution to relevant strategic objectives.

During the development process the sector managers provided information for the priority projects outlines incorporated into the National IDP (Part 4).

Part 2 Plan Outline

2.1 Investment Strategy

2.1.1 Available Funding

Details of the funding available from FSM's development partners and the National Government can be found in Volume 1, Part 3 of the IDP.

The National Government receives no Amended Compact funds according to the formula set by the FSM Congress. The underpinning nature of infrastructure warrants a more even distribution of infrastructure funding so funds associated with bilateral donors, multilateral banks and climate change are not allocated on a formula-basis. An amount equal to 10 percent of these funds is included in the National IDP, however the National Government may receive a greater or lesser amount on a program or project basis.

The funding available to the National Government is 2 percent of total available IDP infrastructure funding. Table N 1 shows the allocation over the 10 years of the IDP; \$14.6 million for development and \$1.2 million for maintenance.

Table N 1 – Total Available National IDP Funding										
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
National										
Development	1,786,387	3,286,387	3,286,387	3,286,387	500,000	500,000	500,000	500,000	500,000	500,000
Maintenance	364,807	364,807	214,807	214,807	-	-	=	=	-	-
TOTAL	2,151,193	3,651,193	3,501,193	3,501,193	500,000	500,000	500,000	500,000	500,000	500,000

2.1.2 Priority Projects

The National IDP includes priority projects estimated at \$118.7 million across 4 of the 10 infrastructure sectors. The breakdown of project estimates by sector is shown in Figure N 1 and the listing of priority projects is included in Table N 2.



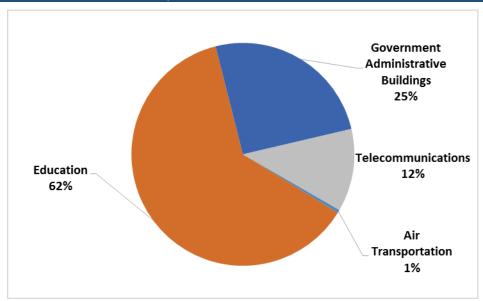


Table N 2 – National IDP Priority Projects

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
PM/1	National Program Management Unit	7,500,000	All	N/A
AT/1	Safety Management Systems for International Airports	500,000	1	6.4
TC/1	Terrestrial Fiber Optic Extensions in Pohnpei	4,000,000	1	8.9
TC/2	Terrestrial Fiber Optic in Yap	2,500,000	2	8.9
TC/3	Mobile Telecommunications Networks Improvements	2,800,000	1	8.7
TC/4	Solar Power for Telecommunications Facilities	2,500,000	1	6.7
TC/5	Emergency/Disaster Alert System	800,000	1	6.2
TC/6	Video Conferencing Facilities for all 3 Branches	750,000	1	7.8
ED/1	COM-FIT	1,283,000	All	N/A
ED/2	All Solar projects	2,000,000	3	7.8
ED/3	National Campus Student Center and New Health Clinic	5,430,000	1	7.8
ED/4	National Campus Marine and Applied Science Building	2,100,000	1	7.3
ED/5	National Campus Track and Field & Baseball Field	3,871,000	1	7.8
ED/6	National Campus Upgrade to Gymnasium	400,000	2	7.8
ED/7	Chuuk Nantaku Campus Design (Buildings 1&2)	2,169,000	1	7.3
ED/8	Chuuk - Nantaku Campus Buildings 1&2	14,500,000	1	7.3
ED/9	Kosrae Campus Multi-Purpose Building Stage-1	5,340,000	1	7.3
ED/10	Kosrae Campus Multi-Purpose Building Stage-2	2,900,000	1	7.3
ED/11	Kosrae Campus Learning Resource Center	3,100,000	3	7.6
ED/12	Pohnpei Campus VOCED Center	5,850,000	1	7.3
ED/13	Pohnpei Campus VOCED Center-2	1,000,000	1	7.3
ED/14	Pohnpei Campus Administration and Faculty Offices	5,600,000	3	7.3
ED/15	Yap Campus VOCED Center-1	3,492,000	1	7.3
ED/16	Yap FSM-FMI Campus Infrastructure Upgrade	1,133,000	1	7.3
ED/17	Yap Campus New Learning Resource Center	4,400,000	2	7.6
ED/18	Yap FSM-FMI Campus Classroom	800,000	2	7.3
ED/19	Yap Campus New Classroom Block	2,700,000	3	7.3
ED/20	Yap FSM-FMI Campus Road and Utility Improvements	1,200,000	3	7.3
GB/1	National Government Buildings Renovations	2,272,000	1/2	5.8
GB/2	Roads & Facilities Improvements at Palikir	1,460,000	1	5.8
GB/3	New Multi-Purpose Building at Palikir	2,400,000	2	6.9
GB/4	New Two-Story Executive Building at Palikir	4,931,000	1	6.2
GB/5	Backup Power Generation at Palikir	2,063,000	1	6.7
GB/6	Conference Center (Micronesian Village Phase 1)	9,400,000	2	7.8

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
GB/7	Programme Buildings (Micronesian Village Phase 2)	5,600,000	3	7.8
	Total Development Funding Required	118,744,000		
MTCE	Infrastructure Maintenance	1,160,000		

2.1.3 Project Funding Requirements

Based on the project priorities identified during development of the National IDP, a funding appropriation profile covering the 10 year period has been estimated. In summary, as shown in Figure N 2, the National IDP priority projects exceed available funding by more than 700 percent.

This gives the National Government an immediate hurdle to implementing the National IDP. Notwithstanding the availability of around \$9.6 million of Amended Compact arrears, there is an indicative \$50 million gap in funding at the end of the initial four years in FY2019. This needs to be resolved prior to the planned review of the National IDP in FY2019.

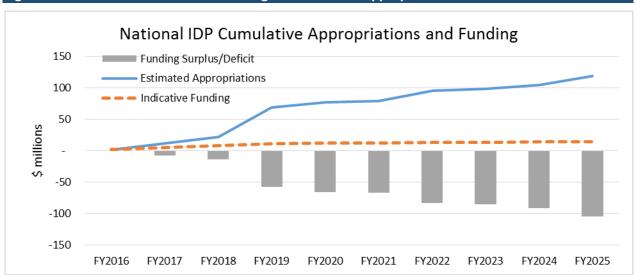


Figure N 2 – National IDP Available Funding and Estimated Appropriations

2.1.4 Infrastructure Maintenance

The National Government has a total of \$1.16 million of maintenance funding available from FY2016 to FY2025. This includes \$0.43 million required to match the available Amended Compact IMF funding.

2.2 Management and Implementation

2.2.1 National Governance

DTCI is responsible for the delivery of National infrastructure. The PMU as part of DTCI will have responsibility for the coordination of program matters for the Compact Management Division.

2.2.2 Implementation model

National program management

The implementation model retains the PMU within DTCI but restructures the unit to focus on **Program**Management. The PMU will provide ongoing support to the DTCI to ensure standards are developed and shared, subsequent design and construction contracts are consistent with appropriate risk management

and will provide peer review expertise as required. The PMU will provide the central coordination of Amended Compact activities. In the longer term the role will be expanded to take responsibility for all aid funded infrastructure.

National delivery accountabilities

DTCI is accountable for **Project Management**, from initial planning, through design to construction completion. Projects will be delivered through existing project management groups in the COM and FSMTC. National Government infrastructure will be delivered by DTCI, supported by the Pohnpei Project Management Office.

General Considerations

The cost of the delivery activities is estimated to be between 5 and 7 percent of the National infrastructure development program which is within international benchmarks and internationally recognized as a legitimate program cost.

DTCI project management capacity requires development with the external party providing the PMO services to Pohnpei State assisting with this, as well as providing any additional resources required to deliver National infrastructure.

2.2.3 Process enhancements

All infrastructure projects require defined project management processes from scope definition through funds release, design and construction to successful completion. Best practice processes incorporate key steps, hold points, client reviews and concise and complete documentation to support such processes.

It is also good practice to release funds at two stages; initially to release funds to enable the full project design to be undertaken and then, prior to the construction procurement process commencing, the funding required for construction. This approach facilitates the orderly progress of the project while ensuring that after design there is a review of the project scope, time and cost and any changes are formally signed off before committing funds for construction.

DTCI will adopt the process developed for all infrastructure projects, as outlined in the IDP, reviewing the initial project scope, 30 percent design and the completed design with the client.

Funds will be released in two stages, initially to complete the design and then, upon design completion, for the construction of the project.

2.3 Institutional Projects

The IDP (Volume 1, section 6.4) contains a number of institutional projects that will have an impact on National State infrastructure:

- asset management policy, strategy and capacity at National and State level
- a FSM Building Code
- maritime and aviation safety and security capacity

Part 3 Infrastructure Development

3.1 Infrastructure Development to Date

The estimated National infrastructure development funding in the period FY2004 to FY2015 is shown in Table N 3 against the funding planned in the IDP 2004 over its whole 20 year period.

Table N 3 – Planned and Estimated Infrastructure Development Funding

	IDP 2004 Total	Estimated Development Funding FY2004-FY2015 (\$)1				
Sector	Funds FY2004-FY2025 (\$)	Amended Compact Grants	Estimated Other Funding	Estimated Total Funding		
Electric Power			2,000,000	2,000,000		
Water/Wastewater Systems						
Solid Waste Management						
Roads and Pedestrian Facilities						
Maritime Transportation			11,000,000	11,000,000		
Air Transportation		276,000		276,000		
Telecommunications		360,000	51,000,000	51,360,000		
Education	16,000,000	390,000		390,000		
Health						
Government Administrative Buildings	300,000					
Total \$:	16,300,000	1,026,000	64,000,000	65,026,000		

Notes: 1. Estimated funding does not include maintenance and some project management and design costs

3.2 Sector Outlines and Priority Projects

3.2.1 Air Transportation

As part of DTCl's Civil Aviation Division airport oversight role and work with the FAA, the Division will coordinate the development of Safety and Security Management Systems for each international airport (project AT/1 in Table N 4) to support elements of the sector goal to provide air transportation infrastructure that:

- provides adequate air transportation facilities and services in terms of condition, frequency, capacity, reliability and safety to enable market opportunities to be realized for all areas of the country
- 2. enables air carrier airports to improve safety and eliminate payload restrictions
- 3. improves all domestic airports to the required standards of safety

Further information on each project can be found in the Project Outlines in Part 4.

Table N 4 – Air Transportation Priority Projects

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
AT/1	Safety and Security Management Systems for International Airports	500,000	1	6.4
	Total Funding Required	500,000		

3.2.2 Telecommunications Sector

The telecommunications projects in the National IDP are listed in Table N 5 and support the sector goal to provide telecommunications systems infrastructure to:

- 1. achieve accessible and affordable communications for all
- 2. strengthen information and communications technology (ICT) human resources and increase human resource development opportunities through ICT
- 3. improve economic growth and sustainable development through ICT
- 4. utilize ICT for good governance
- 5. create an enabling ICT environment through policy reform and improvements in legal frameworks

Further information on each project can be found in the Project Outlines in Part 4.

FSM Telecommunications Corporation

FSMTC is currently the sole telecommunications provider and continues to improve management, financial, technical and service delivery capacities and performance. FSMTC is proactive in leveraging external investments, particularly connections to the international fiber optic network, to bring contemporary telecommunications services and pricing to consumers.

In support of its plans to improve service delivery and accessibility FSMTC will undertake projects TC/1 through TC/4 listed in Table N 5 to:

- 1. double the number of cellular towers in FSM and provide 3G/4G capability across the cellular network
- 2. provide and extend terrestrial fiber optic services to support the availability of incoming fiber optic capacity
- 3. introduce renewable for FSMTC facilities to reduce costs and improve disaster resilience

Office of Environment and Emergency Management

OEEM is responsible for ensuring that the FSM is adequately prepared for natural disasters and other emergencies. In conjunction with the States, OEEM uses a VHF/HF radio network for communication with communities.

The current radio network is generally only used during working hours so providing communities with timely warning of emergency situation at other times can be problematic. OEEM will implement project TC/5 in Table N 5 to establish a 24/7 disaster/emergency alert capability.

Department of Transportation, Communication and Infrastructure

The Communication Division within DTCI supports the National Government's communications needs including leveraging FSM's improving broadband capacity. All branches of governments depend on effective communication across the whole of FSM that often requires being off-island for extended.

Communication Division will undertake project TC/6 in Table N 5 to establish video conferencing capabilities for each branch of each national and state government to improve the efficiency and effectiveness of government administration and communication.

Table N 5 – Telecommunications Priority Projects

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
TC/1	Terrestrial Fiber Optic Extensions in Pohnpei	4,000,000	1	8.9
TC/2	Terrestrial Fiber Optic in Yap	2,500,000	2	8.9
TC/3	Mobile Telecommunications Networks Improvements	2,800,000	1	8.7
TC/4	Solar Power for Telecommunications Facilities	2,500,000	1	6.7
TC/5	Emergency/Disaster Alert System	800,000	1	6.2
TC/6	Video Conferencing Facilities for all 3 Branches	750,000	1	7.8
	Total Funding Required	13,350,000		

3.2.3 Education

The College of Micronesia (COM) provides accredited post-secondary education from six campuses spread across all States. In response to its education infrastructure needs COM has prepared a Master Plan²⁵ identifying the necessary steps to achieve the educational and community goals/vision of the College.

The development strategy for the six COM campuses is to:

1. Continue with COM-FSM being located across six campus locations with:

- a. the state campuses providing 100 and 200 courses and providing the role of transition into degree courses generally offered at the National campus
- b. the existing National campus strengthened as the campus where most degree courses are offered
- c. the existing Pohnpei campus being recognized as the Career and Technical Education Center and for the efficient use of resources be the sole vocational facility for the nation
- d. there being one campus in two locations in Pohnpei each with their own character and offering but with increased sharing between the two

2. Focus on sustainability of the existing campuses buildings and infrastructure by:

- a. identifying funding source/s for maintenance and renewals
- working through the proposed maintenance recommendations to address deferred maintenance and minimize the escalation of campus building maintenance and renewal costs
- c. reducing the maintenance cost through the removal and replacement of buildings and infrastructure that contribute to a disproportionate amount of the operating and maintenance costs

3. Focus on the future sustainability of the COM-FSM campuses beyond 2023 by:

a. following a staged development approach for each campus broken into 5, 10 and 10 + years with plan reviews/updates at 5 year intervals to assess the impact of changes in

²⁵ (COM, 2013) – College of Micronesia – FSM Space Utilization and Facilities Master Plan Study

actual and projected student numbers plus changes to education delivery, plus prioritizing the development of campus assets as follows:

- i. addressing any health and safety issues
- ii. projects that have a link to educational outcomes
- iii. other projects that assist to support better campus outcomes
- designing replacement and new buildings to be delivered through staged implementation and/or designed to have a multipurpose function allowing for change of use over time
- c. focusing on sustainable design principles for new buildings i.e. passive solar design, material selection, use of natural ventilation and insulation to reduce operational cost
- d. reducing the maintenance cost through the removal and replacement of buildings and infrastructure that contribute to a disproportionate amount of the operating and maintenance costs

4. Implement a development strategy that:

- a. is fiscally responsible and is informed from an evidence base i.e. space utilization study, condition assessment, spatial review components
- prioritizes the provision of dedicated classroom space for Vocational Education giving effect to the Board of Regents Two-Year Action Agenda's emphasis on vocational programming
- c. works towards a permanent site for the Chuuk campus on the Nantaku site based on a review of the spatial requirements, proposed infrastructure servicing and access assumptions from the 2001 Master Plan
- considers development beyond the traditional classroom and Learning Resource Center models acknowledging that with the availability of Wi-Fi the location for learning to occur is no longer restricted to just these spaces

The first five year plan for the development has been formalized into the COM Infrastructure Development Plan²⁶, and the projects are included in this National IDP (Table N 6). COM will undertake a review at the end of the five year period to ensure the Master Plan remains valid. Projects beyond the five-year period are included in the National IDP, drawing on the Master Plan but with a somewhat reduced scope.

The education projects in the National IDP are listed in Table N 6 and support the sector goal to provide education infrastructure that:

- 1. ensures that the learning experience is enhanced and diversified
- 2. improves student and faculty interest and morale, and thereby improves the effectiveness of education and significantly increases the student retention rates through graduation from elementary or secondary schools
- 3. removes constraints on the availability of high school education for all graduates of elementary school, and to provide an array of post-secondary education opportunities for all high school graduates who seek further education
- 4. continues to assist and strengthen private educational institutions to the nation
- 5. is supported by facilities improvement programs that address the need for maintenance, renovation and construction of new facilities to support quality student instruction
- 6. is supported by equipment maintenance guidelines
- 7. is resilient to potential natural disasters and the impacts of climate change

Further information on each project can be found in the Project Outlines in Part 4.

²⁶ (COM, -) - Infrastructure Development Plan, College of Micronesia-FSM, undated (information extracted from the COM Master Plan).

Table N 6 – Education Priority Projects

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
ED/1	COM-FIT	1,283,000	All	N/A
ED/2	All Solar projects	2,000,000	3	7.8
ED/3	National Campus Student Center and New Health clinic	5,430,000	1	7.8
ED/4	National Campus Marine and Applied Science Building	2,100,000	1	7.3
ED/5	National Campus Track and Field & Baseball Field	3,871,000	1	7.8
ED/6	National Campus Upgrade to Gymnasium	400,000	2	7.8
ED/7	Chuuk Nantaku Campus Design (Buildings 1&2)	2,169,000	1	7.3
ED/8	Chuuk - Nantaku Campus Buildings 1&2	14,500,000	1	7.3
ED/9	Kosrae Campus Multi-Purpose Building Stage-1	5,340,000	1	7.3
ED/10	Kosrae Campus Multi-Purpose Building Stage-2	2,900,000	1	7.3
ED/11	Kosrae Campus Learning Resource Center	3,100,000	3	7.6
ED/12	Pohnpei Campus VOCED Center	5,850,000	1	7.3
ED/13	Pohnpei Campus VOCED Center-2	1,000,000	1	7.3
ED/14	Pohnpei Campus Administration and Faculty Offices	5,600,000	3	7.3
ED/15	Yap Campus VOCED Center-1	3,492,000	1	7.3
ED/16	Yap FSM-FMI Campus Infrastructure Upgrade	1,133,000	1	7.3
ED/17	Yap Campus New Learning Resource Center	4,400,000	2	7.6
ED/18	Yap FSM-FMI Campus Classroom	800,000	2	7.3
ED/19	Yap Campus New Classroom Block	2,700,000	3	7.3
ED/20	Yap FSM-FMI Campus Road and Utility Improvements	1,200,000	3	7.3
	Total Funding Required	69,268,000		

3.2.4 Government Administrative Buildings

The DTCI's Infrastructure Division oversees management of the National Government's administrative buildings, particularly within the Palikir Capital complex.

Infrastructure Division will coordinate the National IDP projects at Palikir to develop new Executive and multi-purpose buildings, renovate existing buildings and improve facilities including the provision of electric power from renewable sources and back-up power capacity.

The Micronesian Village project will be implemented, providing a National conference center and bringing Non-Government Organizations together in a single location.

The government administrative buildings projects listed in Table N 7 in support of elements of the sector goal to provide government administrative building infrastructure that:

- 1. provides modern and efficient facilities required for government personnel to effectively undertake their functions
- 2. provides an environment that enables equipment used by government personnel to be adequately maintained

- 3. encourages a high morale and work ethic amongst government employees by providing a suitable work environment
- 4. provides elected officials with suitable office space and chambers in which to conduct their responsibilities

Further information on each project can be found in the Project Outlines in Part 4.

Table N 7 – Government Administrative Buildings Priority Projects

ID	Project Title	Required Funding (\$)	Target Period	Strategic Rating
GB/1	National Government Buildings Renovations	2,272,000	1/2	5.8
GB/2	Roads & Facilities Improvements at Palikir	1,460,000	1	5.8
GB/3	New Multi-Purpose Building at Palikir	2,400,000	2	6.9
GB/4	New Two-Story Executive Building at Palikir	4,931,000	1	6.2
GB/5	Backup Power Generation at Palikir	2,063,000	1	6.7
GB/6	Conference Center (Micronesian Village Phase 1)	9,400,000	2	7.8
GB/7	Programme Buildings (Micronesian Village Phase 2)	5,600,000	3	7.8
	Total Funding Required	28,126,000		

3.3 Whole of Life Costs

The costs associated with new infrastructure do not end with purchase or construction. It is one step in the life cycle of an asset that begins with the initial identification of needs through to the disposal of the asset at the end of its useful life. When all these costs are combined, the total may be more than double the cost of the initial purchase/construction price.

The provision of adequate funding for preventative maintenance as part of a whole of life approach to asset management is a key institutional issue for FSM, like other Pacific Island countries.

Estimates of the National IDP priority project maintenance costs by sector over a 20 year period are included in Table N 8. Although some assets have a life other than 20 years, this period has been chosen to provide an indication of the maintenance funding required on an annual basis.

The annual percentage maintenance cost and the asset life factors can be found in Table 14 in Volume 1, Part 6, section 6.2 of the IDP.

Table N 8 – National IDP 20 Year Maintenance Costs

	20 Year	Costs (\$)	·	Annual	
Sector	Construction (A)	Maintenance (B)	B/A	Maintenance Cost (\$)	
Telecommunications	12,461,000	6,469,000	52%	323,000	
Education	63,136,000	31,873,000	50%	1,594,000	
Government Administrative Buildings	25,889,000	15,533,000	60%	777,000	
Total	101,486,000	53,875,000	53%	2,694,000	

Part 4 Priority Project Outlines

Project N 1 – Safety and Security Management Systems for International Airports (AT/1)	13
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Project N 3 – Provide Terrestrial Fiber Optic in Yap (TC/2)	14
Project N 4 – Improve Mobile Telecommunications Networks (TC/3)	15
Project N 5 – Provide Solar Power for Telecommunications Facilities (TC/4)	16
Project N 6 – Provide Emergency/Disaster Alert System (TC/5)	16
Project N 7 – Provide Government Video Conferencing Facilities (TC/6)	17
Project N 8 – COM-FIT (ED/1)	18
Project N 9 – All Solar Projects (ED/2)	18
Project N 10 – National Campus Student Center and New Health Clinic (ED/3)	19
Project N 11 – National Campus Marine and Applied Science Building (ED/4)	19
Project N 12 – National Campus Track and Field & Baseball Field (ED/5)	20
Project N 13 – National Campus Upgrade to Gymnasium (ED/6)	20
Project N 14 – Chuuk Nantaku Campus Design (Buildings 1&2) (ED/7)	21
Project N 15 – Chuuk - Nantaku Campus Buildings 1&2 (ED/8)	21
Project N 16 – Kosrae Campus Multi-Purpose Building Stage-1 (ED/9)	22
Project N 17 – Kosrae Campus Multi-Purpose Building Stage-2 (ED/10)	22
Project N 18 – Kosrae Campus Learning Resource Center (ED/11)	23
Project N 19 – Pohnpei Campus VOCED Center (ED/12)	23
Project N 20 – Pohnpei Campus VOCED Center-2 (ED/13)	24
Project N 21 – Pohnpei Campus Administration and Faculty Offices (ED/14)	24
Project N 22 – Yap Campus VOCED Center-1 (ED/15)	25
Project N 23 – Yap FSM-FMI Campus Infrastructure Upgrade (ED/16)	25
Project N 24 – Yap Campus New Learning Resource Center (ED/17)	26
Project N 25 – Yap FSM-FMI Campus Classroom (ED/18)	26
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4.1 Air Transportation

Project N 1 – Safety and Security Management Systems for International Airports (AT/1)

	Project Title: Safety & Security Management Systems Airports			s for Interna	tional	Sector:	Air Transporta	tion	
Project FAA has identified the need for Safety Management Systems for each of the Airports and has lis Description/Scope: Grant for these to be prepared.					has listed a				
Agencies	Responsible:	DTCI – Civil A	viation Divis	ion					
Project Objectives/ Outcomes: FAA-compliant Safety Management Systems documentation provided for each Airport									
Project	Justification:	Identified as	a FAA requir	ement					
Strategic Alig	nment								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmenta outcomes/ conditions	Improve I financial sustainability of infrastructure	Strategic Rating (out of 10)
4	4	3	2	2	2	4	5	3	6.4
Pi	roject Status:	Concept							
	Inclusions:	Developmen	t of the Plans	5					
	Exclusions:	Additional ad	ctivities/facili	ties required	to fully imple	ement the Pl	ans		
Risks & De	ependencies:	Matching fur	nds not availa	able, airport o	perators are	not able to	implement t	the Plans	
Estimated Planning & 450,000 FAA AIP Grant Design Costs \$: 50,000 FSM Matching Funds			nds	Estimated	Construction Costs \$:	0			

4.2 Telecommunications Sector

Project N 2 - Extend	Terrestrial Fiber O	ptic in Pohn	pei (TC	(1))
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	Project Title:	Terrestrial Fi	her Ontic Evt	ensions in Po	hnnei		Sector:	Telecommunio	rations
	Project ption/Scope:		•	ed terrestrial	•	abling in Poh	55555	reiceommunic	ations
Agencies	Responsible:	FSMTC							
Projec	t Objectives/ Outcomes:	Provide relia	ble high spee	ed telecommi	unications sei	rvices for Po	hnpei teleco	mmunications	users
Project	Project Justification: Current availability of high speed telecommunications through terrestrial fiber optic cabling is limited to the vicinity of the primary road and some areas within Kolonia							ng is limited	
Strategic Alig	Strategic Alignment								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
5	5	5	4	4	3	4	5	5	8.9
Pı	roject Status:	Concept						•	
	Inclusions:	To be assess	ed as part of	scope definit	ion				
	Exclusions:	To be assess	ed as part of	scope definit	ion				
Risks & Do	ependencies:	To be assess	ed as part of	scope definit	ion				
Estimated Planning & Design Costs \$:					Estimated (Construction Costs \$:	4,000,000		

Project N 3 – Provide Terrestrial Fiber Optic in Yap (TC/2)

	Droject Title:	Provide Terr	octrial Eibor (Intic in Van			Sector:	Telecommunic	rations
	rroject ritie.	FIOVILLE TEIT	estrial Fiber (optic iii rap			Sector.	relecommunic	ations
Descri	Project ption/Scope:	Design and in	nstall terresti	rial fiber option	cabling in Ya	ар			
Agencies	Responsible:	FSMTC							
Project	t Objectives/ Outcomes:	Provide relia	ble high spee	ed telecommi	unications sei	vices for Ya	o telecommı	unications user	rs
Project Justification: Current terrestrial telecommunications cabling is not capable of delivering full telecommunications service capability once the external link has been upgraded to fiber optic.							nications		
Strategic Alig	nment								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
5	5	5	4	4	3	4	5	5	8.9
Pr	roject Status:	Concept							
	Inclusions:	To be assess	ed as part of	scope definit	ion				
	Exclusions:	To be assess	ed as part of	scope definit	ion				
Risks & Dependencies: To be assessed as part of scope definition					ion				
Estimated Planning & Design Costs \$:					Estimated (Construction Costs \$:	2,500,000		

Estimated Planning & Design Costs \$:

included in construction costs

Project N 4	4 – Improv	e Mobile T	elecommu	ınications	Networks	(TC/3)				
	Project Title:	Mobile Telec	communication	ons Networks	Improveme	nts	Sector:	Геlecommunic	cations	
Descri	Project cription/Scope: Improve mobile telecommunications services by: upgrading the whole of the cellular network to provide 3G and 4G services (subject to user-dev capability increasing the number of cellular network sites by 25 (currently 24 sites)									
Agencies	Responsible:	FSMTC								
Projec	t Objectives/ Outcomes:	The state in given special medial concernium announced to a given by open tion of the form								
Project	Justification:	Limited avail telecommun	, ,	•	ile telecomm	unications ar	nd many area	as do not have	any mobile	
Strategic Alig	nment									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
5	5	5	4	4	2	4	5	5	8.7	
Pi	roject Status:	Concept								
	Inclusions:	Upgrading of telecommun					sites, system	upgrades to c	ore mobile	
	Exclusions:	Core mobile	telecommun	ications infra	structure					
Risks & De	Risks & Dependencies: To be assessed as part of scope definition									

Estimated Construction

Costs \$:

2,800,000

Estimated Planning & Design Costs \$:

included in construction costs

Project N !	5 – Provide	e Solar Pow	ver for Tele	ecommuni	cations Fac	cilities (TC/	/ 4)		
	Project Title:	Solar Power	for Telecomr	munications F	acilities		Sector:	Telecommunic	ations
Descri	Project ption/Scope:	Provide arou power at FSN		•	•	nd storage a	s an alterna	tive source of o	electric
Agencies	Responsible:	FSMTC							
Project Objectives/ Outcomes: Reduce operational costs and improve the resilience of telecommunication services, particularly during times of disruption to public electric power supply									
Project Justification: Electric power is a significant cost to FSMTC and its reliability can be highly variable, particularly for remote facilities and sites and in times of emergencies/disasters							ularly for		
Strategic Alig	nment								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
3	3	3	3	3	3	4	4	4	6.7
Pı	oject Status:	Concept		•			•	•	
	Inclusions:	To be assess	ed as part of	scope definit	ion				
	Exclusions:	To be assess	ed as part of	scope definit	ion				
Risks & Do	ependencies:	To be assess	ed as part of	scope definit	ion				

Estimated Construction

Costs \$:

2,500,000

Project N 6	6 – Provido	e Emergeno	cv/Disaste	r Alert Svst	em (TC/5)					
	Project Title:	Emergency/I			(-, -,		Sector:	Telecommunic	ations	
Descri	Project ption/Scope:			oughout FSM ts in around 2			em to alert t	hem to potent	ial	
Agencies	Responsible:	Office of Env	ironment an	d Emergency	Managemen	t				
Projec	t Objectives/ Outcomes:		duce the risk to communities by providing timely and reliable alerts to potential nergency/disaster events							
Project	Project Justification: Although communities across FSM have reliable HF/VHF radio communications, these are not monitored 24/7 so communities are at risk from short-notice potential emergency/disasters (e.g. tsunami) or being able to respond to local emergencies (e.g. vessels in distress)									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
2	3	2	3	3	2	5	5	3	6.2	
Pr	roject Status:	Concept					•	•		
	Inclusions:	Provision of elements	the central a	nd distributed	d component	s of the syst	em, includin	g aural/visual a	alert	
	Exclusions:	Ongoing sate	ellite commu	nications cha	rges (current	y \$30 per m	onth per uni	t)		
Risks & De	ependencies:	To be assess	ed as part of	scope definit	ion					
	d Planning & esign Costs \$:	included in construction costs Estir				Construction Costs \$:	800,000			
De	Design Costs \$: Costs \$:									

Project N	7 – Provido	e Governm	ent Video	Conferenci	ng Faciliti	es (TC/6)			
	Project Title:	Video Confe	rencing Facili	ties for All Th	ree Branches	6	Sector: 7	Telecommunic	ations
Descri	Project ption/Scope:	Provide the I facilities	Branches of t	he National a	nd State Gov	ernments w	ith dedicated	video confer	encing
Agencies	Responsible:	DTCI Commu	ınication Divi	sion					
Projec	t Objectives/ Outcomes:	Provide facili travel	ties for "face	e-to-face" Gov	vernment cor	mmunicatior	ns without the	e need for into	erstate
Project	Project Justification: Officials and staff in all Branches of the National and State Government are often required to travel meet on matters of shared interest which is expensive and takes them away from their day-to-day duties for extended periods due to travel schedules								
Strategic Alig	nment								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
5	4	4	3	4	3	3	5	4	7.8
P	roject Status:	Scoping							
	Inclusions:	Video confer	encing equip	ment installe	d in each Bra	nch of the N	lational and S	State Governn	nents
	Exclusions:	Additional ad	ccommodatio	on for video co	onferencing a	and ongoing	telecommun	ications costs	
Risks & D	ependencies:	Capacity to c	perate and r	naintain the f	acilities				
Estimated Planning & Included in construction costs				costs	Estimated Construction Costs \$:				

4.3 Education

Project N	8 – COM-FIT	(ED/1)
-		

						1				
	Project Title:	COM-FIT					Sector:	Educ	ation	
Descri	Project ption/Scope:	Project and o	construction	management	of the COM	Infrastruct	ure devel	opme	nt program	
Agencies	Responsible:	College of M	icronesia							
Project Objectives/ Outcomes: Delivery of the infrastructure										
Project .	Justification:	ication: Required to manage infrastructure delivery								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	goverr	ity of nment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
										N/A
Pr	oject Status:	Concept								
	Inclusions:									
	Exclusions:	Design costs	are included	in individual	project estin	nates				
Risks & De	ependencies:	Staffing and	support requ	irement is re	lated to the t	total planne	ed infrast	ructur	e delivery	
	d Planning & sign Costs \$:	1,283,000			Construction	Estimated on Costs \$:	0			

Project N 9 – All Solar Projects (ED/2)

	Project Title:	All Solar Proj	ects				Sector:	Educa	ation	
Descri	Project ption/Scope:	Not further o	defined							
Agencies	Responsible:	College of M	lege of Micronesia							
Projec	t Objectives/ Outcomes:	reduction of	uction of use of non-renewable energy; cost saving							
Project	Justification:	Security of p	urity of power supply							
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natura disaster and climate change resilience	govern	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
3	3	4	3	5	4	5	4		4	7.8
Pi	roject Status:	Concept								
	Inclusions:	To be assess	ed as part of	scope definit	ion					
	Exclusions:	To be assess	ed as part of	scope definit	ion					
Risks & De	ependencies:	ncies: To be assessed as part of scope definition								
	d Planning & esign Costs \$:	200,000	Construction Costs \$: 1,800,000							

Project N 10 - National Cam	pus Student Center and New Health Clinic (ED/3)	١
			/

	Project Title:	National Can	npus Student	Center and N	New Health C	Clinic	Sector:	Educa	tion	
Descri	Project ption/Scope:	Student Cent	ter and New	Health Clinic	and on-site i	nfrastructu	ire upgrad	es		
Agencies	Responsible:	College of M	icronesia							
Projec	t Objectives/ Outcomes:		astructure improvements to address safety, access and to provide a healthful learning and rking environment.							
Project	Justification:	Projects to ir safety	ojects to increase disabled access across the site, relocate security to the center of the site for fety							
Strategic Alig	Strategic Alignment									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natu disaster and climate chang resilience	d govern	ty of ment icture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
3	3	4	5	5	4	4	4		3	7.8
Pi	roject Status:	Scoped				,				
	Inclusions:	To be develo	ped in the de	esign stage						
	Exclusions:	To be developed in the design stage								
Risks & De	ependencies:	To be develo	ped in the de	esign stage						
	ed Planning & esign Costs \$:	543,000		Construction	Estimated Construction Costs \$: 4,887,000					

Project N 11 – National Campus Marine and Applied Science Building (ED/4)

	Project Title:	National Can	npus Marine	and Applied S	Science Build	ing	Sector:	Educa	ation			
Descri	Project ption/Scope:	Two level bu	ilding totaling	g 5700ft²								
Agencies	Responsible:	College of M	icronesia									
Projec	t Objectives/ Outcomes:	in accordanc	ccordance with the development Master Plan									
Project	Justification:	As set out in	ut in the development Master Plan									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natural disaster and climate change resilience	Impr capaci govern infrastr agen	ty of ment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)		
3	3	4	3	5	4	4	4		3	7.3		
Pi	roject Status:	Scoped					•					
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be develo	be developed in the design stage									
Risks & De	ependencies:	To be develo	ped in the de	esign stage								
Estimated Planning & Design Costs \$: 210,000 Estimated Construction Costs \$: 1,890,000												

	Project Title:	National Can	npus Track ar	nd Field & Bas	seball Field		Sector:	Educatio	n			
Descri	Project ption/Scope:	Track and fie access	ld/baseball f	acility includi	ng associated	d vehicle a	ccess and	parking a	ıs well as p	edestrian		
Agencies	Responsible:	College of M	icronesia									
Projec	t Objectives/ Outcomes:	Increase the long term	ise the recreational facilities with completion of athletics track and baseball pitch in the erm									
Project	Justification:	As set out in	out in the development Master Plan									
Strategic Alig	nment	nt										
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natu disaster and climate chang resilience	d govern	ity of iment ucture sus	Improve financial stainability of frastructure	Strategic Rating (out of 10)		
3	3	4	5	5	4	4	4		3	7.8		
Pi	oject Status:	Scoped						•				
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be develo	be developed in the design stage									
Risks & De	ependencies:	encies: To be developed in the design stage										
Estimated Planning & Design Costs \$: 387,100 Estimated Construction Costs \$: 3,483,900												

Project N 13 – National Campus Upgrade to Gymnasium (ED/6)

	Project Title:	National Can	npus Upgrade	e to Gymnasi	um		Sector:	Educ	ation			
Descri	Project ption/Scope:	Structural an	d fit out rend	ovation and r	enewal work	S						
Agencies	Responsible:	College of M	lege of Micronesia									
Projec	t Objectives/ Outcomes:	Return build	rn building to maintainable condition									
Project	Justification:	Safety issue	issue - based on the current building condition and deterioration									
Strategic Alig	nment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	govern	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)		
3	3	4	5	5	4	4	4		3	7.8		
Pi	roject Status:	Scoped										
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be develo	be developed in the design stage									
Risks & De	ependencies:	To be develo	ped in the de	esign stage								
	Estimated Planning & Design Costs \$: 40,000 Construction Costs \$: 360,000											

Project N 14 – Chuuk Nantaku Campus Design (Bu	uildings 1&2) (ED/7)
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	Project Title:	Chuuk Nanta	ku Campus E	Design (Buildi	ngs 1&2)		Sector:	Educa	ation			
Descri	Project ption/Scope:	Nantaku des	ku design (Buildings 1&2) and current site improvements									
Agencies	Responsible:	College of M	e of Micronesia									
Project	t Objectives/ Outcomes:	Current site i environment	nt site improvements for safety, access and to provide a healthful learning and working onment.									
Project	Justification:	Two existing buildings have a poor structural condition grade Current lease on the temporary Weno site expires in 2022 necessitating a move to the permanent site Nantaku.										
Strategic Alig	nment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	govern	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)		
3	3	4	3	5	4	4	4	ļ	3	7.3		
Pr	roject Status:	Scoped					'					
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be developed in the design stage										
Risks & De	ependencies:	To be develo	ped in the de	esign stage								
Estimated Planning & Design Costs \$: 2,169,000 Estimated Construction Costs \$: 0 (see ED/8)												

Project N 15 – Chuuk - Nantaku Campus Buildings 1&2 (ED/8)

	Project Title:	Chuuk - Nant	taku Campus	buildings 1&2	2		Sector:	Educa	ation			
Descri	Project ption/Scope:	Nantaku Buil and mainten	-	nstruction, si building	te infrastruc	ture includii	ng recrea	ation a	rea, road cor	inection		
Agencies	Responsible:	College of M	e of Micronesia									
Projec	t Objectives/ Outcomes:	Improvemen	ovements for safety, access and to provide a healthful learning and working environment -									
Project	Justification:	Current lease site Nantaku	nt lease on the temporary Weno site expires in 2022 necessitating a move to the permanent antaku.									
Strategic Alig	nment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natura disaster and climate change resilience	Impro I capaci govern infrastro agen	ty of ment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)		
3	3	4	3	5	4	4	4		3	7.3		
Pi	oject Status:	Scoped					•					
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be develo	be developed in the design stage									
Risks & Do	ependencies:	To be develo	be developed in the design stage									
	d Planning & esign Costs \$:	18 0 (see ED/7) Estimated 14 500 000										

Risks & Dependencies: To be developed in the design stage

534,000

Estimated Planning & Design Costs \$:

Project N 2	16 – Kosra	e Campus I	Multi-Purp	ose Buildii	ng Stage-1	(ED/9)				
	Project Title: Kosrae Campus Multi-Purpose Building Stage-1 Sector: Education									
Descri	Project ption/Scope:	Multi-Purpos infrastructur	•	age-1 (Stude	nt and admir	istration ce	enter) inc	luding	demolition a	ind on-site
Agencies	Responsible:	College of M	llege of Micronesia							
Project	Project Objectives/ Infrastructure improvements to address safety, access and to provide a healthful learning and working environment								and	
Project	Justification:	As set out in	the developr	nent Master	Plan					
Strategic Alig	nment									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	govern	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)
3	3	4	3	5	4	4	4	1	3	7.3
Pr	roject Status:	Scoped					•			
	Inclusions:	To be develo	ped in the de	esign stage						
Exclusions: To be developed in the design stage										

Estimated

Construction Costs \$:

4,806,000

Project N 2	17 – Kosra	e Campus I	Multi-Purp	ose Buildii	ng Stage-2	(ED/10)					
	Project Title:	Kosrae Camp	us Multi-Pur	pose Building	g Stage-2		Sector:	Educ	ation		
Descri	Project ption/Scope:	Continuation	of works fro	m Stage 1							
Agencies	Responsible:	College of M	e of Micronesia								
Project	t Objectives/ Outcomes:		ructure improvements to address safety, access and to provide a healthful learning and ag environment								
Project	Justification:	As set out in	set out in the development Master Plan								
Strategic Alig	nment										
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natura disaster and climate change resilience	goverr	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	3	5	4	4	4	ļ	3	7.3	
Pr	oject Status:	Scoped					'		'		
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be developed in the design stage									
Risks & De	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	290,000			Construction	Estimated on Costs \$:	2,6,10,00	00			

		•			· , ,	,					
	Project Title:	Kosrae Camp	ous Learning	Resource Cen	iter		Sector:	Educ	ation		
Descri	Project ption/Scope:	Replacement	building								
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	Move Learni	e Learning Resource Centre away from Carpentry shops								
Project	Justification:	Relocate use	ate uses currently located adjacent to each other that are not compatible								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natui disaster and climate chang resilience	govern	ity of nment ructure	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	4	5	4	4	4	ļ	3	7.6	
Pr	oject Status:	Scoped									
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be developed in the design stage									
Risks & De	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	310,000		Construction	Estimated on Costs \$:	2,790,00	0				

Project N 19 – Pohnpei Campus VOCED Center (ED/12)

	Project Title:	Pohnpei Cam	pus VOCED (Center			Sector: Ed	ucation				
Descri	Project ption/Scope:		•	new technica sociated dem			•	rpose technica	l building			
Agencies	Responsible:	College of M	e of Micronesia									
Project	t Objectives/ Outcomes:		tructure to provide for fire-fighting and road access through the site along with disabled access rrently provided for due to the terrain									
Project	Justification:	_	ings have a poor structural condition grade - replacement buildings considered in masterplan ress this issue.									
Strategic Alig	nment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natura disaster and climate change resilience	government		Strategic Rating (out of 10)			
3	3	4	3	5	4	4	4	3	7.3			
Pr	roject Status:	Scoped					•					
	Inclusions:	To be develo	ped in the de	esign stage								
	Exclusions:	To be develo	be developed in the design stage									
Risks & De	ependencies:	To be develo	be developed in the design stage									
	d Planning & esign Costs \$:	1585 000										

Project N	20 – Pohn	pei Campu	s VOCED C	enter-2 (EI	0/13)						
	Project Title:	Pohnpei Can	npus VOCED	Center-2			Sector:	Educatio	n		
Descri	Project iption/Scope:	Continuation	of VOCED C	enter-1 proje	ect						
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	As for VOCEI	or VOCED Center-1								
Project	Justification:	As for VOCE	D Center-1								
Strategic Alignment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	ditions to/delivery of Improve access environmental disaster and government financial l/or income public health to/delivery of outcomes/ climate change infrastructure sustainability of								
3	3	4	3	5	4	4	4		3	7.3	
P	roject Status:	Scoped					1				
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	o be developed in the design stage								
Risks & D	ependencies:	To be developed in the design stage									
	ed Planning & esign Costs \$:	0 Estimated Construction Costs \$:									

Project N 2	21 – Pohn _l	pei Campus	Administ	ration and	Faculty Of	ffices (ED	/14)				
	Project Title:	Pohnpei Cam	npus Adminis	tration and F	aculty offices	5	Sector:	Educ	ation		
Descri	Project ption/Scope:	In accordanc	e with develo	opment Mast	er Plan						
Agencies	Responsible:	College of M	icronesia								
Project	t Objectives/ Outcomes:	In accordanc	e with develo	opment Mast	er Plan						
Project	Justification:	As set out in	t out in the development Master Plan								
Strategic Alignment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natu disaster and climate chang resilience	l govern	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	3	5	4	4	4	ļ	3	7.3	
Pr	oject Status:	Scoped									
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & De	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	560,000			Estimated Construction Costs \$: 5,040,000						

							1				
	Project Title:	Yap Campus	VOCED Cente	er-1			Sector:	Educ	ation		
Descri	Project ption/Scope:	VOCED Cent	er-1 including	g maintenanc	e building, d	emolition a	and on-sit	e infra	astructure up	grades	
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	In accordance	ccordance with the development Master Plan								
Project	Justification:	Current VO	rrent VOCED building is in poor structural and building condition								
Strategic Alignment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	conditions to/delivery of Improve access environmental disaster and government financial Ratin ind/or income public health to/delivery of outcomes/ climate change infrastructure sustainability of								
3	3	4	3	5	4	4	4		3	7.3	
Pi	roject Status:	Scoped									
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & De	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	Sestimated Construction Costs \$: 3,142,800									

Project N 23 – Yap FSM-FMI Campus Infrastructure Upgrade (ED/16)

	Project Title:	Yap FSM-FM	l Campus Infi	astructure U	pgrade		Sector:	Educa	ition		
Descri	Project ption/Scope:	Upgrade lead infrastructur	-	-	e, firefighting	g capability	, electrica	l supp	ly as the exis	ting site	
Agencies	Responsible:	College of M	icronesia								
Project	t Objectives/ Outcomes:	In accordance	In accordance with the infrastructure Master Plan								
Project	Justification:	Current site	rent site has safety and accessibility issues								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	onditions to/delivery of Improve access environmental disaster and government financial Rational common public health to/delivery of outcomes/ climate change infrastructure sustainability of								
3	3	4	3	5	4	4	4		3	7.3	
Pr	roject Status:	Scoped				'	•				
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & De	ependencies:	To be developed in the design stage									
	d Planning & esign Costs \$:	113,300			Construction	Estimated on Costs \$:	1,019,700)			

Project N	24 – Yap C	ampus Nev	v Learning	Resource	Center (ED)/17)					
	Project Title:	Yap Campus	New Learnin	g Resource C	enter		Sector:	Educat	tion		
Descri	Project ption/Scope:	New Learnin	g Resource C	enter includir	ng computer	lab, Admini	stration	/Faculty	y Office		
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	•	rovements for safety, access and to provide a healthful learning and working environment. One of three buildings with poor structural condition grade is the current administration								
Project	Justification:	As set out in	set out in the development Master Plan								
Strategic Alig	nment										
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natural disaster and climate change resilience	govern	ty of ment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	4	5	4	4	4		3	7.6	
Pi	oject Status:	Scoped						,			
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & Do	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	440,000			Construction	Estimated on Costs \$:	3,960,00	0			

Project N 2	25 – Yap F	SM-FMI Ca	mpus Class	sroom (ED,	/18)						
	Project Title:	Yap FSM-FM	I Campus Cla	ssroom		I	Sector:	Educa	ation		
Descri	Project ption/Scope:	Classroom/ s	tudy space a	nd shop exte	nsion						
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	Improvemen	ovements to address safety, access and to provide a healthful learning and living environment								
Project	Justification:	separation of	paration of study from bedrooms								
Strategic Alignment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	goverr	ity of iment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	3	5	4	4	4		3	7.3	
Pi	oject Status:	Scoped					•				
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & De	ependencies:	To be develo	ped in the de	esign stage							
	d Planning & esign Costs \$:	72,000			Construction	Estimated on Costs \$:	648,000				

		-				1					
	Project Title:	Yap Campus	New Classro	om Block			Sector:	Educa	tion		
Descri	Project ption/Scope:	New classroo	om block and	new gymnas	ium						
Agencies	Responsible:	College of M	icronesia								
Projec	t Objectives/ Outcomes:	Improvemen	nprovements to address safety, access and to provide a healthful learning environment.								
Project	Justification:	As set out in	set out in the development Master Plan								
Strategic Alignment											
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve access to/delivery of education	Improve environmental outcomes/ conditions	Improve natur disaster and climate chang resilience	govern	ity of nment ucture	Improve financial sustainability of infrastructure	Strategic Rating (out of 10)	
3	3	4	3	5	4	4	4	ı	3	7.3	
Pi	roject Status:	Scoped					•				
	Inclusions:	To be develo	ped in the de	esign stage							
	Exclusions:	To be develo	ped in the de	esign stage							
Risks & Dependencies: To be developed in the design stage											
	d Planning & esign Costs \$:	270,000			Constructi	Estimated on Costs \$:	2,430,,00	00			

Project N 27 – Yap FSM-FMI Campus Road and Utility Improvements (ED/20)

	Project Title:	Yap FSM-FM	l Campus Roa	ad and Utility	Improveme	nts	Sector:	Educ	ation	
Descri	Project ption/Scope:	Rerouting of	central road	and infrastru	cture improv	vements (w	ater/ san	itatio	n)	
Agencies	Responsible:	College of M	icronesia							
Project	t Objectives/ Outcomes:	Improvemen	ts for safety,	access and to	provide a h	ealthful lea	arning and	d work	king environm	nent.
Project Justification: As set out in the development Master Plan										
Strategic Alig	Improve private	Improve living	Improve access to/delivery of	Improve access	Improve environmental	Improve natu	•	ity of	Improve financial	Strategic
economic growth	and/or increase employment	and/or income generation	public health services	to/delivery of education	outcomes/ conditions	climate chang resilience	0	ucture	sustainability of infrastructure	Rating (out of 10)
3	3	4	3	5	4	4	4	ļ	3	7.3
Pr	roject Status:	Concept				'				
	Inclusions:	To be assess	ed as part of	scope definit	ion					
	Exclusions:	To be assess	ed as part of	scope definit	ion					
Risks & Dependencies: To be assessed as part of scope definition										
	d Planning & esign Costs \$:	120,000			Construction	Estimated on Costs \$:	1,080,00	0		

4.4 Government Administrative Buildings

Project N 28 –National Government Buildings Renovations (GB/1)

	Project Title:	National Gov	ernment Bui	ldings Renov	ations			Government Administrative	e Buildings		
	Project	Renovation of	of buildings a	t the Palikir c	omplex. inclu	ıding:					
Descri	ption/Scope:	Executive Bu	•	294,060	,,						
		Executive Bu	-	253,830							
		Executive Bu	ilding C	294,060							
		Executive Bu	ilding B	294,060							
		Executive Bu	ilding A	253,830							
		Central Facili	ties Building	294,060							
		Judicial Build	ling	294,060							
		Congress Off	ice Building	294,060							
		2,272,020									
Agencies Responsible: DTCI Infrastructure Division											
Projec	t Objectives/ Outcomes:	Provide impr	oved workin	g conditions a	and facilities	and mitigate	further buil	ding deteriora	tion		
Project	Justification:	Conditions of be ongoing u	-		ng on workir	ng conditions	and facilitie	es and deterio	ration will		
Strategic Alig	nment										
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)		
3	2	2	3	2	3	3	4	4	5.8		
Project	Status:	Scoped					•	•			
Inclus	sions:	In accordanc	e with the D	TCI Infrastruc	ture Division	assessment					
Exclusions: To be developed in the design stage											
Risks & Dep	endencies:	To be develo	ped in the de	esign stage							
Estimated Planning & Design Costs \$:		227,000 Estimated Construction Costs \$: 2,045,000									

Project N	29 –Roads	& Facilities	s Improvei	ments at Pa	alikir (GB/	2)				
	Project Title:	Roads & Faci	ilities Improv	ements at Pa	likir			Government Administrative	e Buildings	
Descri	Project ption/Scope:	 Capitol N Secondar Building Executive In associa 	Main Road ry Roads to E e Housing Ro	ad and Reser e repairs, pai	dings, Congre	ess Chamber oad	· · · ·	uilding , and Ju		
Agencies	Responsible:	DTCI Infrastructure Division								
Projec	t Objectives/ Outcomes:	Provide improved road, traffic and parking condition and mitigate further road deterioration								
Project	Justification:	Condition of the roads is impacting on traffic and parking and deterioration will be ongoing unless arrested								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	ons to/delivery of disaster and Improve access government environmental come public health climate change to/delivery of infrastructure outcomes/					Improve financial sustainability of infrastructure	Total Rating (out of 10)	
3	2	2	3	2	3	3	4	4	5.8	
P	roject Status:	Scoped				l	I	1	<u> </u>	
	Inclusions:	In accordanc	e with the D	TCI Infrastruc	ture Division	assessment				
Exclusions:		To be develo	ped in the de	esign stage						
Risks & D	ependencies:	To be develo	ped in the de	esign stage						
	ed Planning & esign Costs \$:	included in c	onstruction (costs	Estimated (Construction Costs \$:	1,460,000			

Project N	30 – New I	Multi-Purp	ose Buildir	ng at Palikin	· (GB/3)					
	Project Title:	New Multi-Purpose Building at Palikir						Government Administrative	Buildings	
Descri	Project ption/Scope:	Provide a ne Post Office Cafeteria Library National Mu	1,00 3,00 4,00	0 ft ²	mplex with t	the following	; facilities:			
Agencies	Responsible:	DTCI Infrastr	ucture Divisi	on						
Projec	t Objectives/ Outcomes:	Provide improved/additional facilities at the Palikir Complex								
Project Strategic Alig	Justification:	The existing Post Office is not suitable/adequate for the needs at the Palikir Complex There is no cafeteria facility and staff regularly travel to Kolonia for their lunch, impacting on productivity – this facility would provide opportunities for vendors to set up catering facilities Additional space is required to supplement the Congress Library and meet the needs of all of the National Executive/Administration A National Museum is required to provide a place in which to record and display the history and achievements of FSM and its people							ties I of the	
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)	
4	3	4	2	4	2	4	5	3	6.9	
Pi	roject Status:	Concept								
Inclusions:		To be assessed as part of scope definition								
Exclusions:		To be assess	ed as part of	scope definit	on					
Risks & Do	ependencies:	To be assess	ed as part of	scope definit	on					
Estimated Planning & Design Costs \$:		240,000			Estimated	Construction Costs \$:	2,160,000			

Project N	31 – New 1	Two-Story l	Executive I	Building at	Palikir (GE	3/4)				
	Project Title:	New Two-Story Executive Building at Palikir						Government Administrative Buildings		
Descri	Project ption/Scope:	New two-story Executive building to house Government departments currently located away from the Palikir complex								
Agencies	Responsible:	DTCI								
Projec	t Objectives/ Outcomes:	Locate all executive functions within the Palikir complex to improve government efficiencies								
Project	Justification:	Departments currently located outside of Palikir complex in rented accommodation								
Strategic Alig	nment									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmenta outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)	
3	2	2	3	2	3	3	5	5	6.2	
Pi	roject Status:	Concept								
	Inclusions:	To be assessed as part of scope definition								
Exclusions:		To be assessed as part of scope definition								
Risks & Do	ependencies:	To be assessed as part of scope definition								
Estimated Planning & Design Costs \$:		493,000 Estimated Construction Costs \$: 4,438,000								

Project N 3	32 – Backı	ıp Power G	eneration	at Palikir (GB/5)					
	Project Title:	Backup Power Generation at Palikir					Sector:	Government Administrative Buildings		
Descri	Project ption/Scope:	Provide alternative sources of around 500kW of electric power generation/storage at the Palikir Complex through a combination of diesel and solar								
Agencies	Responsible:	DTCI Infrastructure Division								
Projec	t Objectives/ Outcomes:	Ensure that the impact of public electric power disruptions on the National Government's administration and operation is minimized								
Project	Justification:	Public electri	ic power disr	uptions impa	ct on the Nat	ional Gover	nment's adn	ninistration and	d operation	
Strategic Alignment										
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)	
3	3	2	2	2	4	5	5	4	6.7	
Pi	roject Status:	Concept								
Inclusions:		Generating equipment/panels, facilities, cabling, switching and energy storage for around 500kW of backup electric power supply								
Exclusions:		To be assessed as part of scope definition								
Risks & De	ependencies:	To be assessed as part of scope definition								
Estimated Planning & Design Costs \$:		1100 000					1,963,000			

Project N 3	33 – Confe	rence Cent	er (Micror	nesian Villa	ge Phase 1	L) (GB/6)				
	Project Title:	Conference Center (Micronesian Village Phase 1)						Government Administrative Buildings		
Descri	Project ption/Scope:	Develop the Micronesian Village Conference Center								
Agencies	Responsible:	DTCI in conjunction with Department of Foreign Affairs and SPC								
Projec	t Objectives/ Outcomes:	Provide a Conference Center that supports the SPC Regional Office function of representing and coordinating programs for North Pacific members								
Project Justification: SPC Regional Office is located in Pohnpei under an agreement with the National Gove current facilities are limited						onal Governm	ent and			
Strategic Alig	nment									
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)	
5	4	4	3	4	3	3	5	4	7.8	
Pi	oject Status:	Concept					•			
	Inclusions:	To be assessed as part of scope definition								
Exclusions:		To be assessed as part of scope definition								
Risks & De	ependencies:	To be assessed as part of scope definition								
Estimated Planning & Design Costs \$:		19/0 000								

Project N	34 – Progr	amme Buil	dings (Mic	ronesian V	illage Phas	se 2) (GB/	7)			
Project Title:		Programme	Buildings (Mi	cronesian Vil		Government Administrative Buildings				
Project Description/Scope:		Develop the Micronesian Village Programme Buildings (10 No.)								
Agencies Responsible:		DTCI in conjunction with Department of Foreign Affairs and SPC								
Project Objectives/ Outcomes:		Provide Programme Buildings that support the SPC Regional Office function of representing and coordinating programs for North Pacific members and bring together development partners offices								
Project	Justification:	SPC Regional Office is located in Pohnpei under an agreement with the National Government and current facilities are limited. Development partner offices are widely disbursed								
Support investment and economic growth	Improve private sector capacity and/or increase employment	Improve living conditions and/or income generation	Improve access to/delivery of public health services	Improve natural disaster and climate change resilience	Improve access to/delivery of education	Improve capacity of government infrastructure agencies	Improve environmental outcomes/ conditions	Improve financial sustainability of infrastructure	Total Rating (out of 10)	
5	4	4	3	4	3	3	5	4	7.8	
Pi	roject Status:	Concept								
Inclusions:		To be assessed as part of scope definition								
Exclusions:		To be assessed as part of scope definition								
Risks & Dependencies:		To be assess	ed as part of	scope definit	ion					
Estimated Planning & Design Costs \$:		500,000 Estimated Construction Costs \$: 8,900,000								